

VP Bank Group · 12 March 2024

Annual conference 2023





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Board of Director's view

Dr Thomas R. Meier, Chairman of the Board of Directors



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2023 annual results

Roger Barmettler, Chief Financial Officer



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Paul H. Arni, Chief Executive Officer



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Q&A



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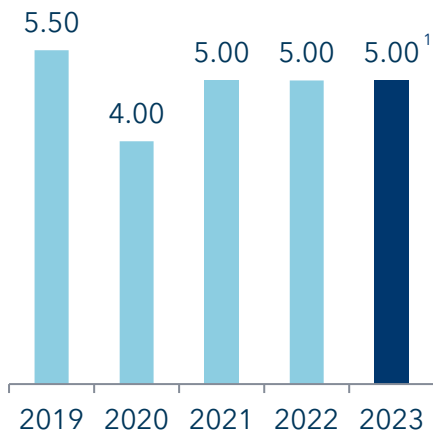
Board of Director's view

Dr Thomas R. Meier, Chairman of the Board of Directors

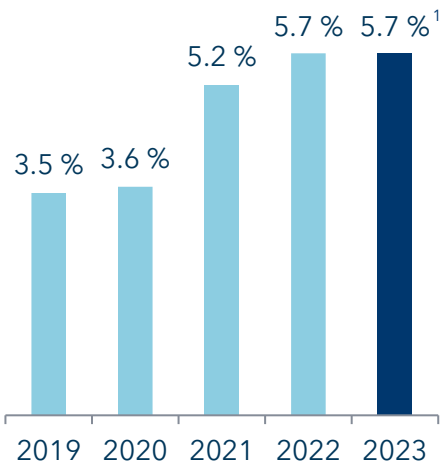
Sustainable dividend



Dividend (in CHF)



Dividend yield



Proposals to the annual general meeting



Dr Dirk Klee

New election as a Member of the
Board of Directors



Philipp Elkuch

Re-election as a Member of the
Board of Directors

Nomination as Chairman of the Board of Directors

Stephan Zimmermann





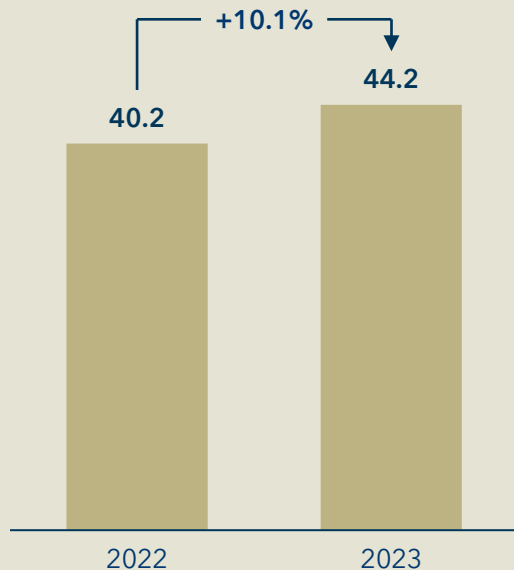
02

2023 annual results

Roger Barmettler, Chief Financial Officer

Increased group net income despite effects of exchange rates movements

Group net income (in CHF million)



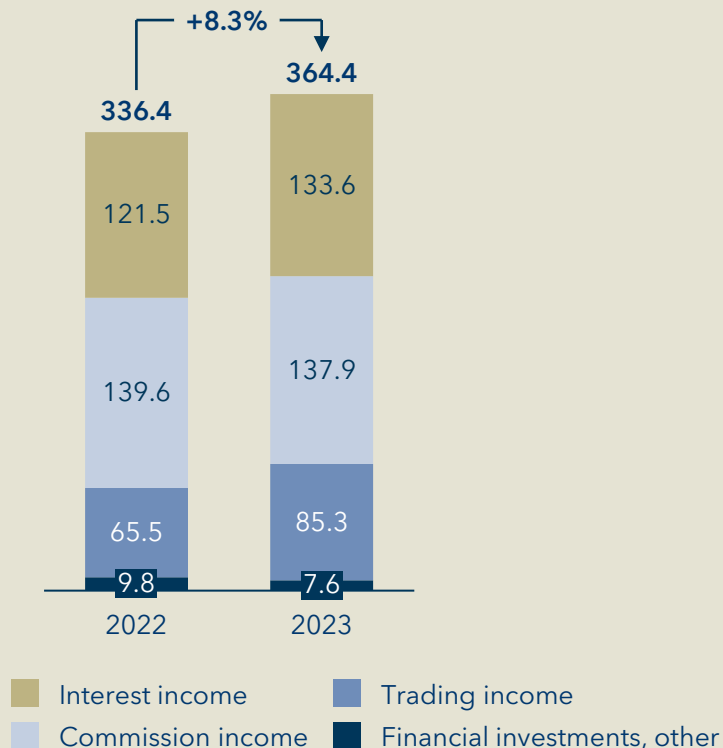
Broad-based business model enables corporate earnings and **profits to be increased** even during challenging times.

Operating income increased by 8.3%, while the cost trend has normalised since the second half of the year.

Exchange rate developments had a negative impact of around 20% on pre-tax profit.

Operating income up again

Operating income (in CHF million)



Operating income +8%

Negative effects of exchange rates movements of approx. 4% compared to the previous year

Interest income +10%

Normalisation effects increasingly noticeable in the second half of the year:

- Shifts from current accounts to other investments (primarily call and time deposits)
- Lower credit volume (deleveraging and exchange rate effects)

Commission income -1%

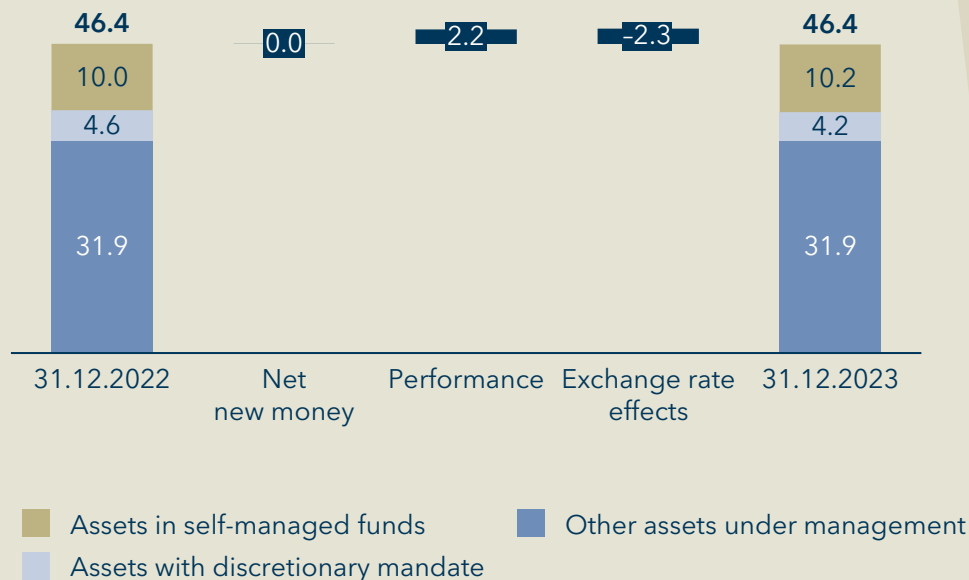
- Recurring income -2% lower in connection with 2% lower average client assets under management
- Transaction-based corporate earnings +3%

Trading income +30%

- Widening of the interest rate differential between USD and CHF

Stable client assets under management

Client assets under management (in CHF billion)



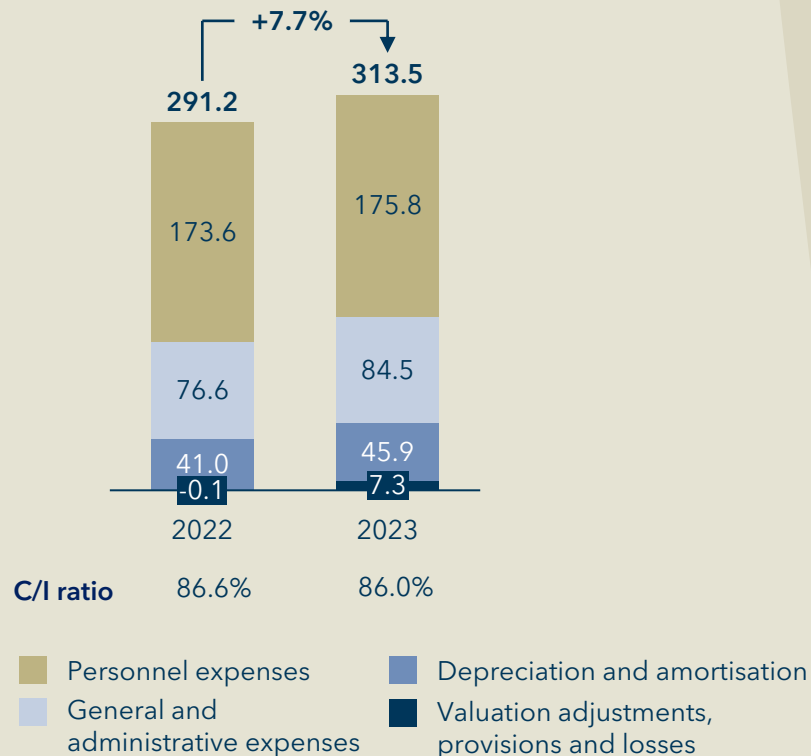
Average client assets under management 2% lower than in 2022.

Net new money (excl. forced outflows) of CHF 0.3 billion, primarily from fund business and Asia.

Forced outflows of CHF 0.3 billion from adjustments to the client portfolio.

Normalised cost trend

Operating expenses (in CHF million)



Personnel expenses +1%

- Pay rise from April
- Average FTEs +4% (end of 2023: 1,007 FTEs)

General and administrative expenses +10%

- IT systems CHF +5.3 million
- Total adjustment to client portfolio CHF 6.1 million
- Higher maintenance costs CHF +0.9 million

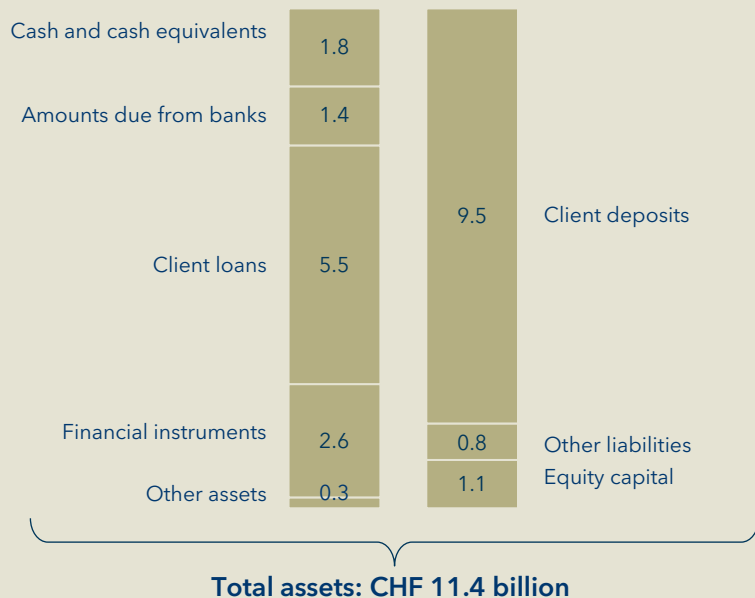
Depreciation and amortisation +12%

- Investments (intangible assets) normalised at CHF 18.6 million (CHF 31.8 million in 2022)
- Depreciation and amortisation peaked in 2023

Cost/income ratio improved slightly to 86.0%

Robust foundation

Balance sheet as of 31 December 2023 (in CHF billion)



Sound balance sheet

- High-quality loan portfolio
- High level of liquid assets
- Cash and cash equivalents along with amounts due from banks cover 33.0% of client deposits
- Total assets -9% based on lower deposits

Stable refinancing

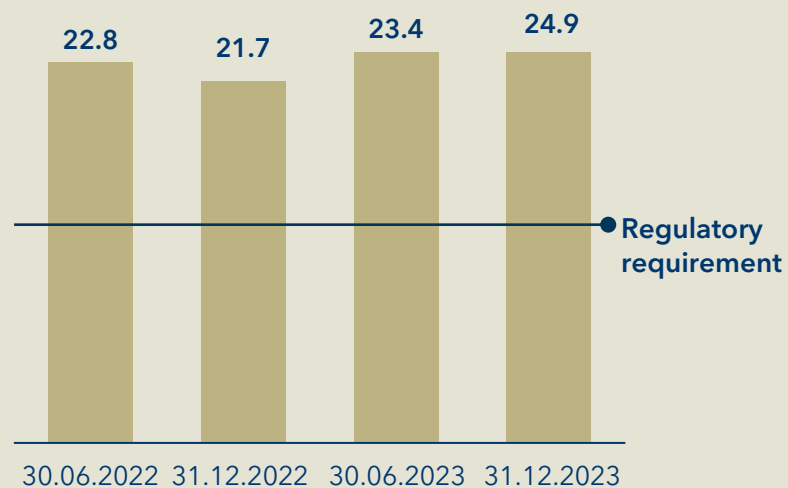
- Proportion of client deposits corresponds to 83% of total assets

Strong equity base

- Equity capital makes up 9.7% of total assets
- Tier 1 ratio at 24.9%

Sound risk profile

Tier 1 ratio (as a percentage)



Tier 1 / CET 1 ratio increased further to 24.9%

Other key figures

Liquidity coverage ratio: 306%

Leverage ratio: 9.1%

Net stable funding ratio (NSFR): 157%

Summary



Group net income in a challenging market environment
and despite negative exchange rate effects

CHF 44.2 million

Operating income up by 8%

CHF 364.4 million

Net new money inflow compensates for forced outflows

CHF 0.03 billion

Cost/income ratio improved

86.0%

Dividend per registered share A

CHF 5.00



02

Strategy progress

Paul H. Arni, Chief Executive Officer

Strategy 2026 at a glance

Why?

- Digitalisation
- Sustainability
- A new generation

What?

We are rethinking wealth management by combining traditional banking with the benefits of digital ecosystems to create a whole new world of service.

How?



Evolve

Driving the existing business forward



Scale

Increasing effectiveness and efficiency



Move

Exploiting new business opportunities



Enable

Building the foundation for the future

Strategy 2026 - Seize opportunities.

Transition year



Reinforced risk management



Generating momentum



Investment phase

Technology, organisation, skilled professionals

Regional development plans

Liechtenstein: Further expand leadership in the intermediaries business, position private client business as a genuine alternative.

British Virgin Islands: Continued successful growth in the financing of prime real estate.

Europe: Effective and efficient management of Germany and Nordics via our platform.

Asia: Focus on business with external asset managers.

Asset servicing: Use synergies in sales. Positioning as one-stop shop.



Priorities 2024



Accelerated
growth in all
regions



Active and
sustainable
cost management



Improved
attractiveness as an
employer

Projects and
initiatives



Regional market
development plans



Value Proposition
Excellence project



Client Relationship
Excellence programme



Data Management
initiative



Further improvements to
People & Culture strategy

Financial targets 2026 – KPIs for dynamic growth



Growth

Net new money
(in % of client
assets under
management)

4% p. a.¹⁾

0.1%

Income
growth

4 - 6% p. a.¹⁾

8.3%

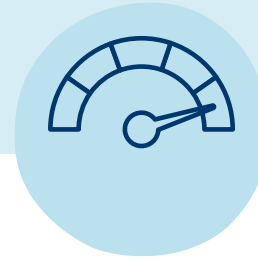


Profitability

Cost/
income
ratio²⁾

< 75%

86.0%



Stability

Tier 1
ratio

> 20%

24.9%

2023 Targets



Thank you.

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