


VP Bank Group · 17 August 2022

# Semi-annual conference 2022



The background is an abstract composition of layered, textured shapes. A large, bright yellow, teardrop-shaped area is the central focus. To its left and right are two dark, almost black, rounded shapes. The entire scene is set against a light beige, fibrous, paper-like texture with some white and brownish-grey areas, suggesting a collage or a layered paper effect.

**Dr Thomas R. Meier**  
Chairman of the  
Board of Directors

# Programme

## **Welcome**

Dr Thomas R. Meier, Chairman of the Board of Directors

## **VP Bank Group 2022 semi-annual results**

Roger Barmettler, Chief Financial Officer

## **Strategy 2026: review and outlook**

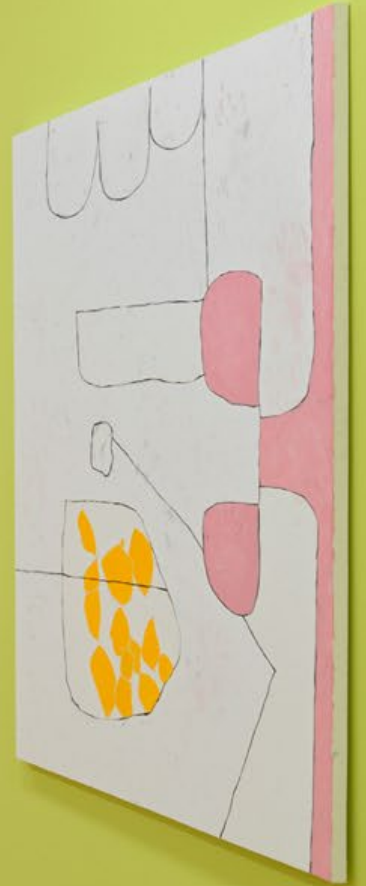
Paul H. Arni, Chief Executive Officer

## **Question and answer session**



# 2022 semi-annual results

Roger Barmettler,  
Chief Financial Officer



# VP Bank holding its own in a challenging environment



Group net income  
**CHF 21.3 million**

CHF 29.9 million  
in the same period in  
2021

Decrease of 29%  
compared to the  
previous year,  
increase of 3%  
compared to the  
second half of 2021

Operating  
income  
**CHF 161.5  
million**

CHF 166.6 million  
in the same period in  
2021

Lower income from  
commission business  
and services

Recurring  
commission  
income stable



Net new money  
inflow  
**CHF 0.2 billion**

Stable, broadly  
diversified client base

Exceptionally  
stable balance  
sheet ratios

Client assets  
under  
management  
**CHF 46.5 billion**  
CHF 51.3 billion  
at the end of 2021

Market slowdown  
impacts client assets  
under management

Tier 1 ratio  
**22.8%**

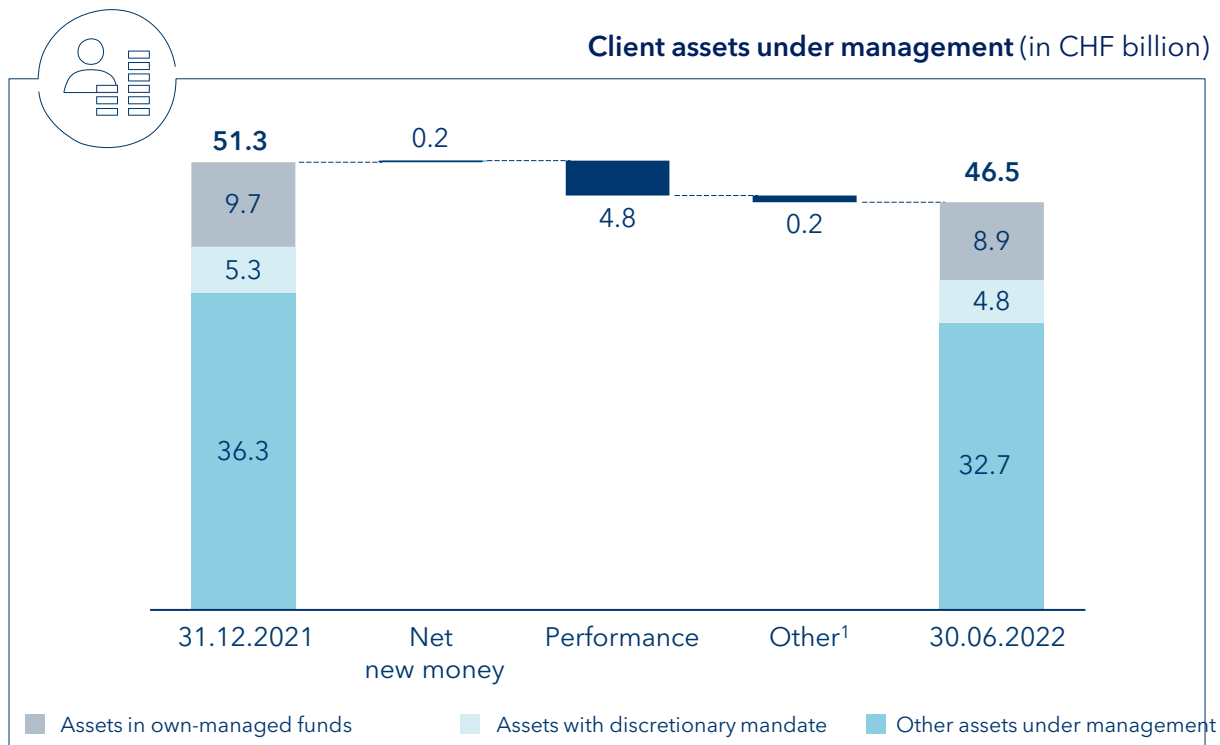
22.4% at the end of  
2021

Extremely solid  
equity base

Rating:  
Standard & Poor's  
**A/negative/A-1**

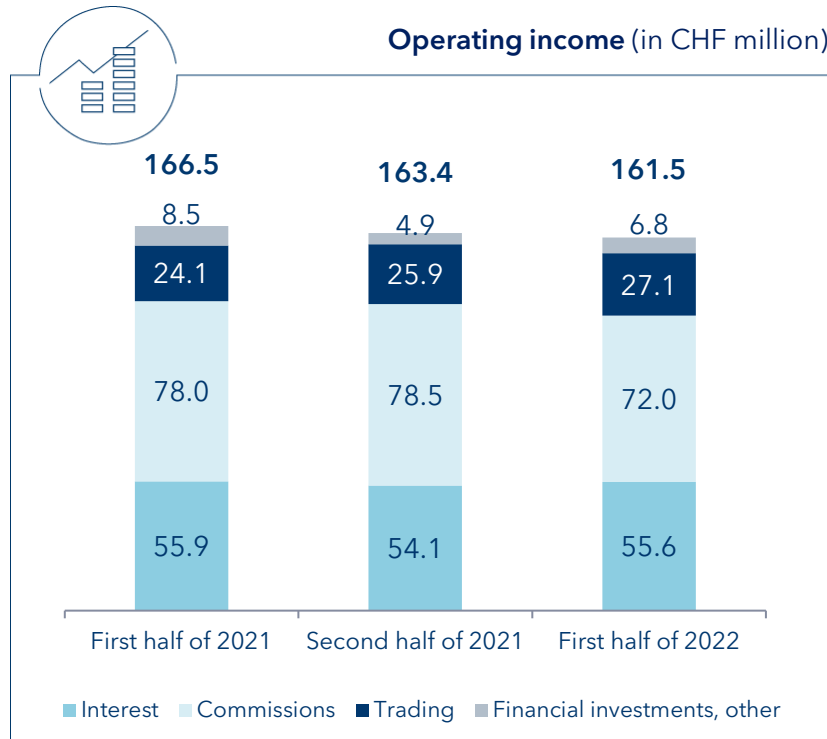
Good rating confirmed  
as of 20 July 2022

# Positive net new money inflow, drop in client assets under management



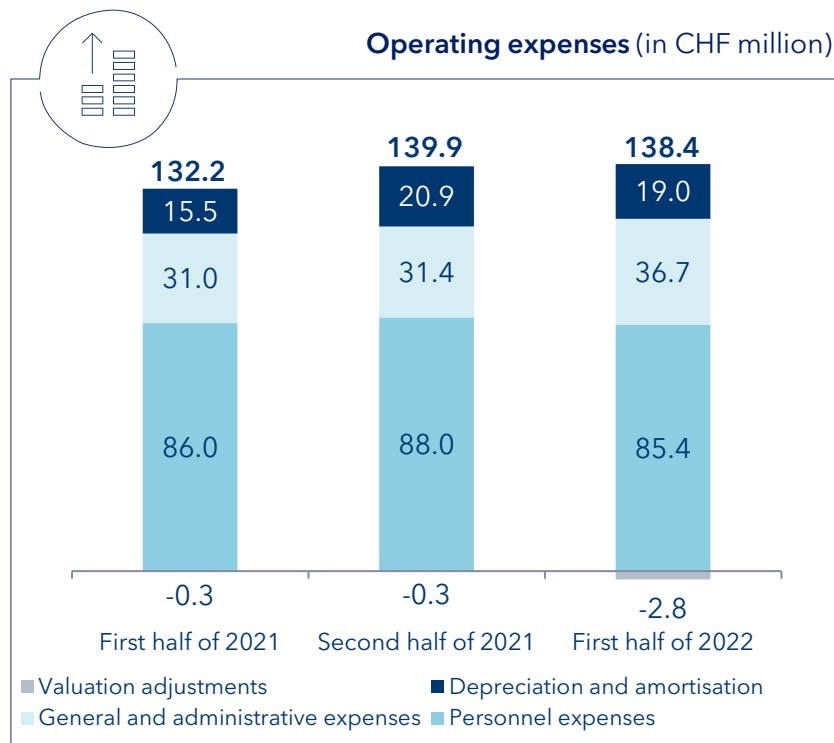
- Net new money of CHF 0.2 billion, primarily from Asia and the fund business
- Market slowdown reduced client assets under management by CHF 4.8 billion
- Assets of sanctioned Russian clients reclassified as custody assets amount to CHF 0.2 billion
- Average client assets under management of CHF 49.3 billion was 2% lower than in the first half of 2021 and 5% lower than in the second half of 2021

# Operating income impacted by uncertain market environment



- Commission income: CHF 72 million
  - Recurring income remains stable (-1%)
  - Reduction in transaction-based income (-27%) as clients are cautious due to the uncertain market environment
- Interest income: CHF 55.6 million
  - Stable, positively impacted by higher USD interest rates
- Trading activities: CHF 27.1 million
  - +12.4% compared to the previous year and +4.6% compared to the second half of 2021, positively impacted by higher USD interest rates
- Financial investments, other: CHF 6.8 million
  - Dividend income stable compared to the same period in the previous year, other income lower

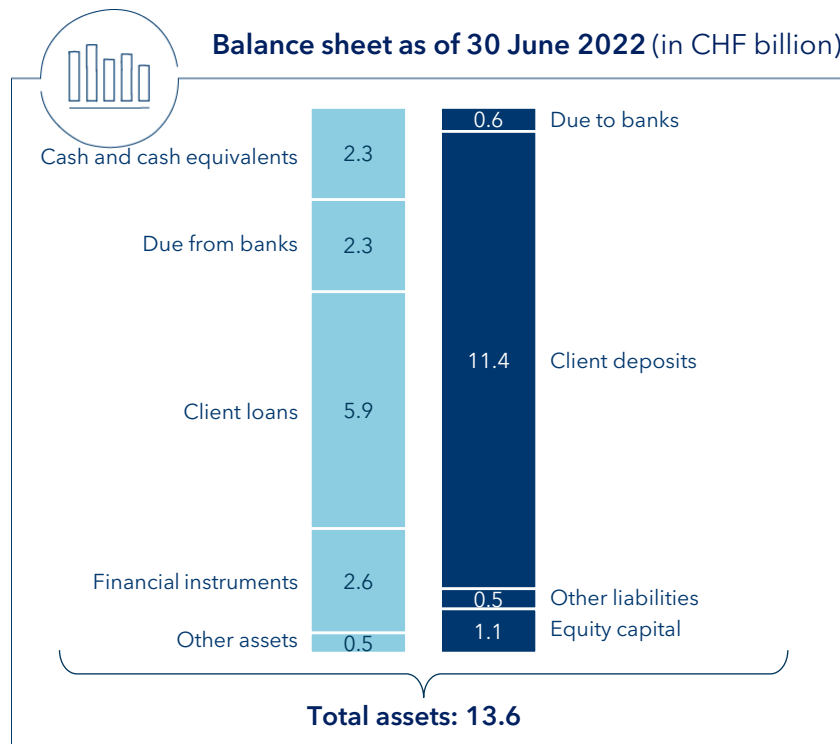
# Strategic investments



- Personnel expenses slightly lower (-0.7%) compared to the previous year
- General and administrative expenses increased by 18.6%
  - Investments in IT and digitisation
  - Implementation of Russia sanctions
- Depreciation and amortisation increased to CHF 19 million due to investments made
- Valuation adjustment to net liquidation due to the good quality of the loan portfolio



# Robust and sound foundation



- Sound balance sheet
  - High level of liquid assets
- Stable refinancing
  - Proportion of client deposits corresponds to 83% of total assets
- Strong equity base
  - Tier 1 ratio at 22.8%
  - Equity capital makes up 7.9% of total assets

# Capital adequacy requirements well exceeded

	31.12.2020	31.12.2021	30.06.2022
Risk-weighted assets in CHF billion	4.7	4.5	4.5
Core capital (CET 1) in CHF million	972.8	1,014.5	1,021.9
Tier 1 ratio (CET 1 ratio)	20.8%	22.4%	22.8%
Liquidity coverage ratio (LCR)	179.4%	160.2%	250.2%
Leverage ratio	7.1%	7.6%	7.4%
Loan-to-deposit ratio	54.2%	54.2%	51.6%
Non-performing loans	1.0%	1.0%	0.7%
S&P rating	A/negative/A-1	A/negative/A-1	A/negative/A-1

# Summary

- Group net income of CHF 21.3 million, within a challenging market environment
- Net new money inflow of CHF 0.2 billion
- Very good capital adequacy with a tier 1 ratio of 22.8%
- Very good liquid assets with a liquidity coverage ratio (LCR) of 250%





**Strategy 2026:**  
**review and outlook**  
Paul H. Arni,  
Chief Executive Officer



## Three key topics

Driving forward  
Strategy 2026

Sustainable cost  
management

Financial targets

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# Strategy 2026

## WHY?

- Digitisation
- Sustainability
- Generational change

## WHAT?

We are rethinking wealth management by combining the traditional banking business with the advantages of digital ecosystems.

## HOW?



### Evolve

Strategic development of our existing business



### Scale

Increasing effectiveness and efficiency within the Group



### Move

Taking advantage of new business opportunities

## Strategy 2026 - Seize opportunities

Transition year



Robusto

Acceleration phase

Investment phase

# 2022 milestones



## Technological basis for Open Wealth has been laid

- Opening of core banking system
- Flexible integration of external services via APIs
- Migration of the core banking system and IT infrastructure to Swisscom

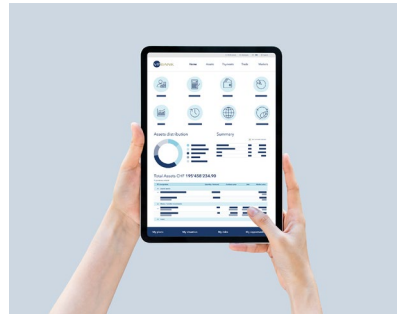


## Tokenisation of real assets has met with enormous client interest

Actively driving forward the offering and service connection to the relevant ecosystems



## Ongoing expansion of the offering relating to sustainability and private market investments

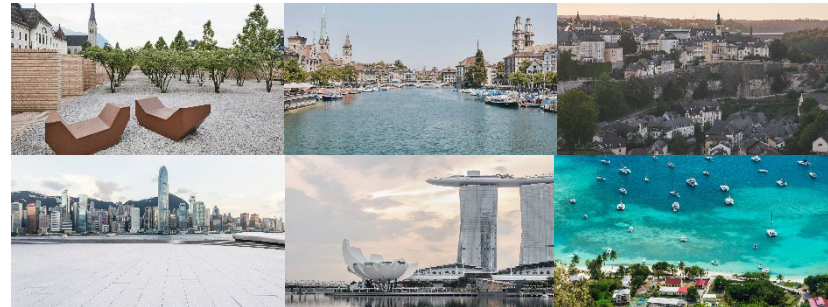


## Pilot of initial client services

- Digital client account opening for intermediaries
- Automated lombard lending
- Others in progress

## Expansion of intermediary and private client business at six locations and two fund management companies, now divided into three regional areas of responsibility:

- Liechtenstein (incl. British Virgin Islands)
- Europe
- Asia





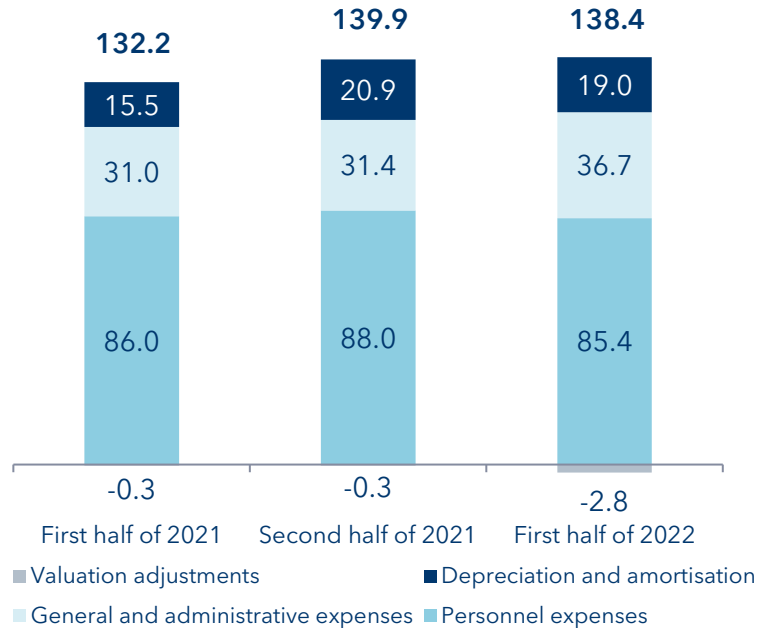
## Three key topics

Driving forward  
Strategy 2026

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management

Financial targets

# Sustainable cost management



- **Investment expenditure** will have peaked by the end of 2022
- However, the **level of write-downs** will continue to increase
- Programme to **enhance productivity and efficiency** has been launched
- Sustainable **cost management** as a key pillar of Strategy 2026

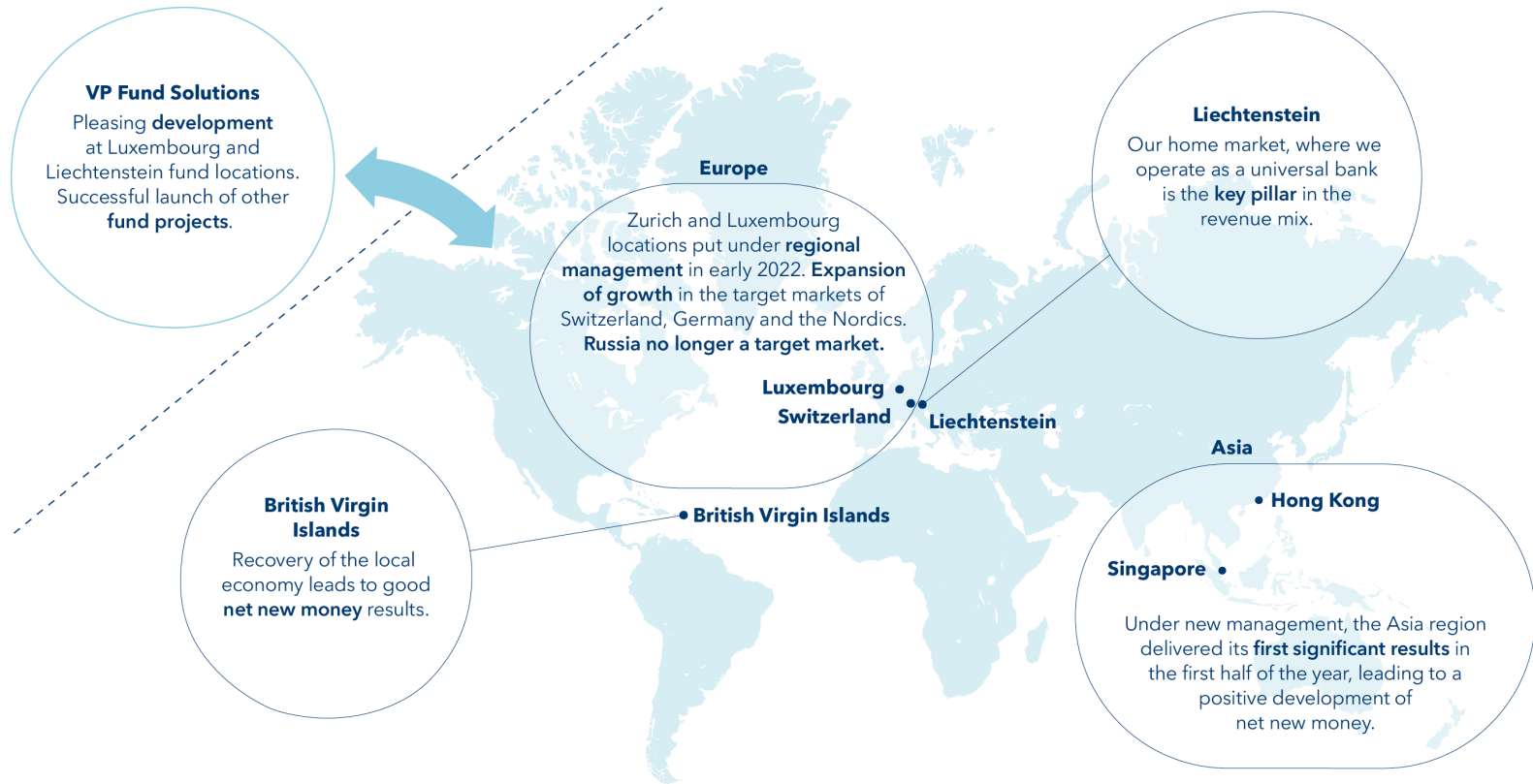
## Three key topics

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# Development at locations



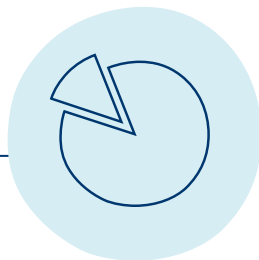
# Financial targets 2026: increase in Group net income to CHF 100 million



## Growth

Net new money  
(in % of AuM)

**>4.0% p.a.<sup>1)</sup>**



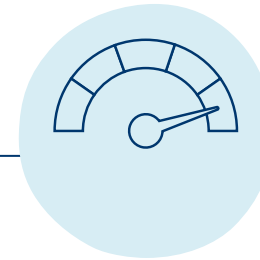
## Profitability

Profit  
margin  
(in bp of AuM)

**>15 bp**

Cost/  
income  
ratio<sup>2)</sup>

**70.0%**



## Stability

Tier 1  
ratio

**>20.0%**

Review of financial targets in the second half of the year. We remain committed to our long-term ambitions.


<sup>1)</sup> Over the 2021–2026 cycle.

<sup>2)</sup> Operating expenses / operating income.

<sup>3)</sup> Excluding new money outflow of the assets of an institutional fund client.



## Question and answer session



Thank you for your interest.





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